

Welcome in!

1. Get comfortable

2. Take a breath

3. Say hello in chat by letting us know....



Your name, pronouns, and the Tribe or County you're representing today



What's one word that describes your week so far?

Learning Lab: Program Budget Review: Budget Expenditures

April 2026



Land Acknowledgement

We recognize and acknowledge the First People of this ancestral and unceded territory – the land that today we call California. With respect to their elders, past and present, we recognize the tribal communities as the original stewards of this land, and who continue to lift up their stories and cultures.

We are grateful to have the opportunity to live and work on these ancestral lands. We are dedicated to growing and sustaining relationships with native peoples and local tribal governments.

*Adapted from Los Angeles County's
Land Acknowledgment*

Labor Acknowledgement

We recognize and acknowledge the labor upon which our country, state, and institutions are built. We remember that our country was built on the labor of enslaved people who were kidnapped and brought to the US from the African continent and recognize the continued contribution of their survivors.

We also acknowledge all immigrant and indigenous labor, including voluntary, involuntary, trafficked, forced, and undocumented peoples who contributed to the building of the country and continue to serve within our labor force.

We recognize that our country is continuously defined, supported, and built upon by oppressed communities and peoples. We acknowledge labor inequities and the shared responsibility for combating oppressive systems in our daily work.

Learning Lab Goals

- Identify solutions to overcome roadblocks in program and system development
- Share tools and strategies to support continual improvement
- Build staff capacity to enhance equity and effectiveness
- Hold space for community and collaboration

CHANGE WELL PROJECT

PARTNERING TO STRENGTHEN COMMUNITY SYSTEMS

Agenda

- Welcome & Acknowledgements
- Integrated Budget/Scaling Tool
- Review Expenditure Deadlines
- Planning for Deficit
- Planning for Surplus
- Break Outs:
 - Breakout Room 1: Plan for a Surplus
 - Breakout Room 2: Plan for a Deficit
 - Breakout Room 3: Tribal Grantees

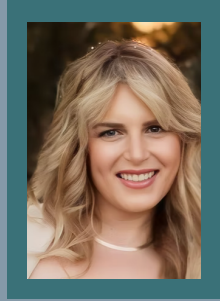


Today's Facilitation Team

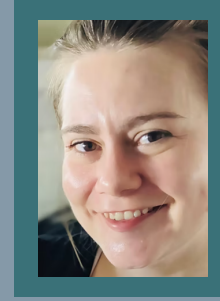
Connor Johnson
Senior Consultant



Anna Bialik
County TA Lead



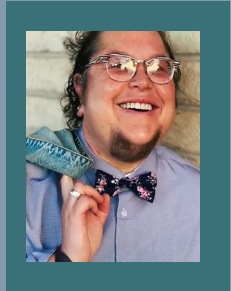
Whitey Lawrence
Tribal TA Lead



Kevin Flaherty
Senior Consultant



Téo Ortega
Tribal Consultant



Danielle Tobey
Senior Consultant



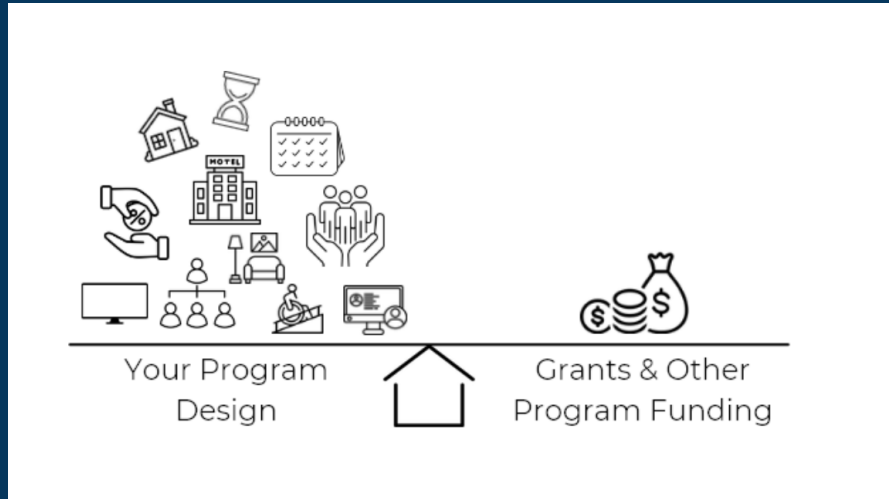
Alynn Gausvik
Senior Consultant



John Engstromt
Senior Consultant

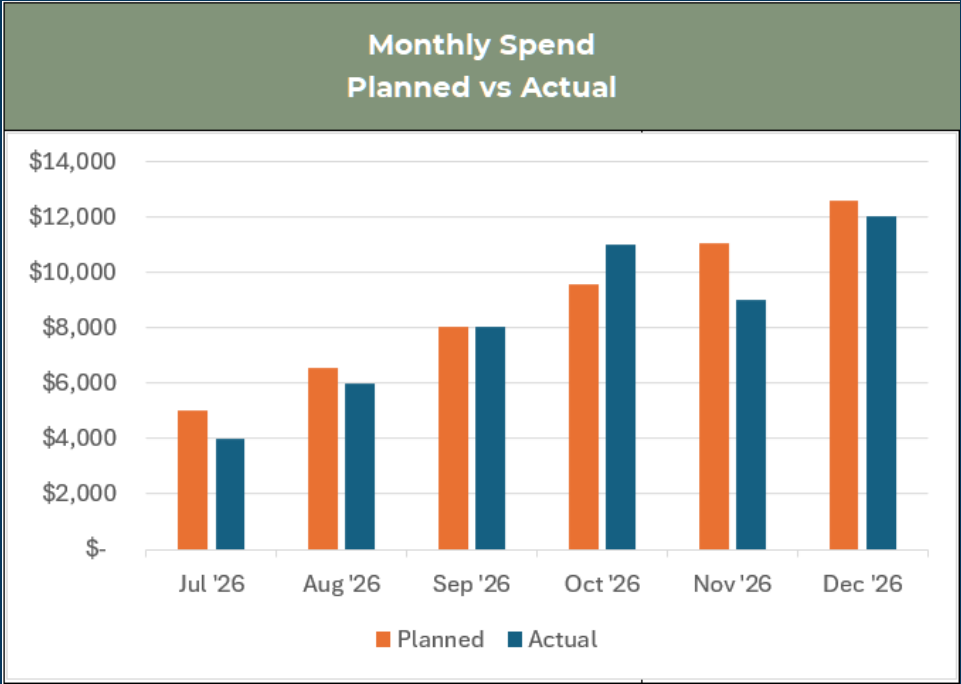


UPDATED BUDGET TOOL



Program Budget Example	
	Amount
Revenue	\$ 200,000
Admin & Program Staff Expenses	
Admin	\$ 33,191
Staffing	\$ 50,000
Ongoing Financial Assistance Expenses	
Rent (100%)	\$ 45,000
Shallow Subsidy	\$ -
One-Time Financial Assistance Expenses	
Back Rent (Prevention)	\$ 32,400
Hotel Stays	\$ 3,255
Move In Deposit	\$ 12,600
Landlord Incentive	\$ 3,000
Household Goods	\$ 2,100
Home Modifications	\$ 6,600
Other Expenses	\$ 11,000
Total Expenses	\$ 199,146

UPDATED BUDGET TOOL CONT.



UPCOMING COUNTY EXPENDITURE DEADLINE

June 30, 2026



Please note: Tribal grantees have different deadlines than Counties.

CDSS COUNTY FUNDING DEADLINES

HSP – FY 2025–26 Allocation Funds available through June 30, 2026

HDAP – FY 2025–26 Allocation Funds available through June 30, 2026

Home Safe – Reappropriated FY 2022–23 Funds Must be spent by June 30, 2026

BFH – Budget Act 2022 Funds \$40 million allocation expires June 30, 2026

June 30, 2026

CDSS TRIBAL FUNDING - BACKGROUND

- Most Tribal Grantees first started receiving CDSS HHD funds as part of the FY 21-22 and FY 22-23 Tribal Set Aside. Northern Circle and Dry Creek are the exceptions, and were granted funds from earlier FYs.
 - In that funding cycle, grants were made for Bringing Families Home, Home Safe, and HDAP.
- FY 21-22 and FY 22-23 were the last funding cycles that granted out Bringing Families Home and Home Safe funds to Tribal Grantees.
 - HDAP has had annual grant cycles for Tribal grantees. Most HDAP cycles starting FY 21-22 have had no match requirement.
- Tribal grantees have different deadlines than Counties to spend funds and submit invoices.
 - Also, unlike Counties -- Tribes enter into MOUs with CDSS in order to receive the funds. Funds are considered encumbered by way of entering into these MOUs.
- More funding is coming! FY 25-26 included a \$9.8M Tribal Set Aside for Bringing Families Home, Home Safe, and HDAP.
 - CDSS has not yet released instructions for how to request these funds. CDSS and Change Well Project will keep you up to date!

CDSS TRIBAL FUNDING DEADLINES

Bringing Families Home FY 21-22 --- invoices are due 1/31/2027

Bringing Families Home FY 22-23 --- invoices are due 1/31/2029

FY 25-26 Bringing Families Home - invoices will be due 1/31/2030

Home Safe FY 21-22 --- invoices are due 1/31/2027

Home Safe FY 22-23 --- invoices are due 1/31/2028

Home Safe FY 24-25 --- invoices will be due 1/31/2030

CDSS TRIBAL FUNDING DEADLINES

HDAP FY 21-22 --- invoices are due 1/31/2027

HDAP FY 22-23 --- invoices are due 1/31/2028

HDAP FY 23-24 --- invoices are due 12/30/2026

HDAP FY 24-25 --- invoices are due 1/31/2027

HDAP FY 25-26 --- invoices are due 1/31/2028

HDAP FY 25-26 (2nd Tranche) - invoices will be due 1/31/2030

WORKING WITH YOUR FINANCE TEAM

1

Schedule Meeting Immediately

Set up routine check-ins until the fiscal deadline (and beyond too!)

2

Review Expenditures

What have we spent?
What is left?

3

Discuss Upcoming Expenses

Review all rental assistance, participant expenses and staff costs until June 30

4

Adjust Budget Accordingly

Use Budget/Scaling Tool
Adjust to align with remaining budget.

PLANNING FOR REDUCTIONS

WHAT TO DO IF FUNDS ARE RUNNING LOW

1

Review Budget with Finance Team + any additional funding

2

Pause all new enrollments to ensure support for enrolled participants

3

Revisit Rental Assistance Schedules

4

Notify Participants ASAP if there will be changes to subsidy or supports

5

Plan successful exits for participants

6

What other resources exist in your community for participants?

PARTICIPANTS WHO NEED MORE SUPPORT



Are they eligible for other housing resources in community? Check with CoC



Is shared housing an option on a fixed income?



Are they MediCal eligible for Assisted Living Waiver (AWL)?



Is there a way to increase income to cover rent?

PLANNING FOR A SURPLUS

1

Increase
One-Time
Rental
Assistance

2

Offer One-
Time
Landlord
Incentives

3

Increase
Move-In
Support

4

Increase
Staffing
Support

5

Invest in
Data
Systems and
Program
Infrastructure





Single Session or Ongoing TA

- Review Budget Tool
- Discuss Eligible Uses
- Review Program Design
- Prioritization/Waitlists



STATEWIDE FUNDING NAVIGATOR

Need more funding in the future?

Statewide Homelessness Funding Navigator

Connecting California's homelessness investments

As part of Cal ICH's implementation of [AB 799](#), the Statewide Homelessness Funding Navigator is an interactive tool designed to help people with lived expertise, advocates, policymakers, leaders from local and Tribal governments, and Continuums of Care explore major State and Federal investments addressing homelessness in California.

What it is

The Navigator brings together major homelessness-related funding opportunities administered by agencies and departments represented on the Council in one place, allowing users to quickly identify relevant programs and better align resources with local needs.

Users can filter funding opportunities based on:

- **Eligible Applicants:** who can apply for funding (such as cities, counties, or Tribal entities)
- **Eligible Uses:** how funds may be used (such as emergency shelter, permanent supportive housing, or rental assistance)
- **Target Populations:** the populations programs are designed to serve (such as families with children, youth and young adults, or veterans)

Check for
Statewide
Funding
Opportunities

Breakout Discussions

Choose a Breakout Room Discussion

- Room 1: County-Plan for a Surplus
- Room 2: County-Plan for a Deficit Breakout
- Room 3: All Tribal Grantees

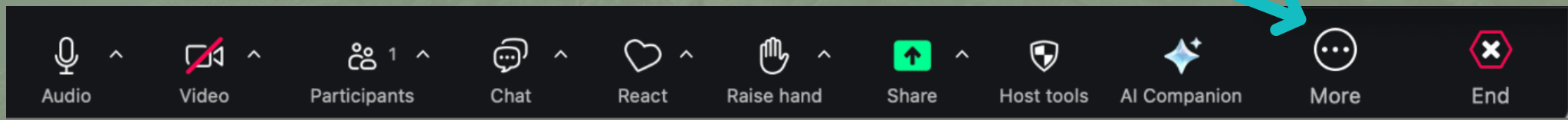
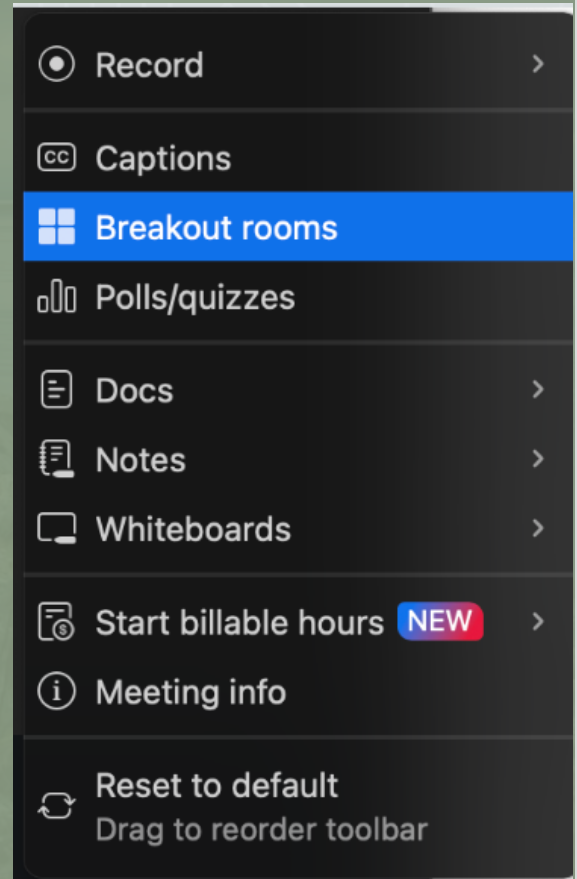
Join a Breakout

Choose a Breakout Room Discussion

Click "More" on bottom of screen.

Click "Breakout rooms"

Select "Join" for breakout room.



Learning Lab



Share Out

Get in Touch!

**CHANGE
WELL
PROJECT**

PARTNERING TO STRENGTHEN COMMUNITY SYSTEMS

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<https://www.changewellproject.com/our-activitiesreport>